

IMPROVE PLANT EFFICIENCY BY EFFECTIVELY MANAGING YOUR WATER

TAPPI Webinar
September 15, 2020



Agenda

1. Introduction
2. Common water challenges
3. Solutions to optimize water management
4. Pulp & Paper case study examples
5. Questions & Answers



1.

Introduction

Our speakers & our business



Introduction

OUR SPEAKERS

SCOTT WHITTAKER
MODERATOR & SPEAKER



31 years water
treatment experience

FRANCIS VAILLANCOURT
GLOBAL LEADER, SERVICES,
P. ENG. M.A.SC. MBA



15 years water
treatment experience

JOSEPH WOLKOW
TECHNICAL SALES MANAGER, B.SC.



32 years experience in Pulp &
Paper with past 20 years in P&P
water treatment at SUEZ

SUEZ – Water Technologies & Solutions

TRUSTED PARTNER. PROVEN RESULTS.

- We're dedicated to taking on the world's toughest water and process challenges.
- We work closely with customers to determine and deliver the products, processes and solutions that meet the task at hand.
- 10,000+ employees worldwide
- 50,000+ industrial and municipal customers worldwide
- 10,000+ combined technologies

301 million gallons
of water treated every day



a unique integrated offering



equipment solutions

water
wastewater
desalters
analyzers



on-site services

commissioning
mobile assets
advisory
outsourcing



water chemistry

boiler
cooling
wastewater
membranes



process chemistry

corrosion inhibitors
emulsion breakers
H2S scavengers
fuel additives

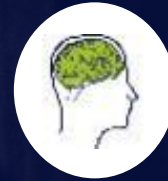
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digital tools

InSight

+



innovation

in-house r&d
industry
partners
training

=

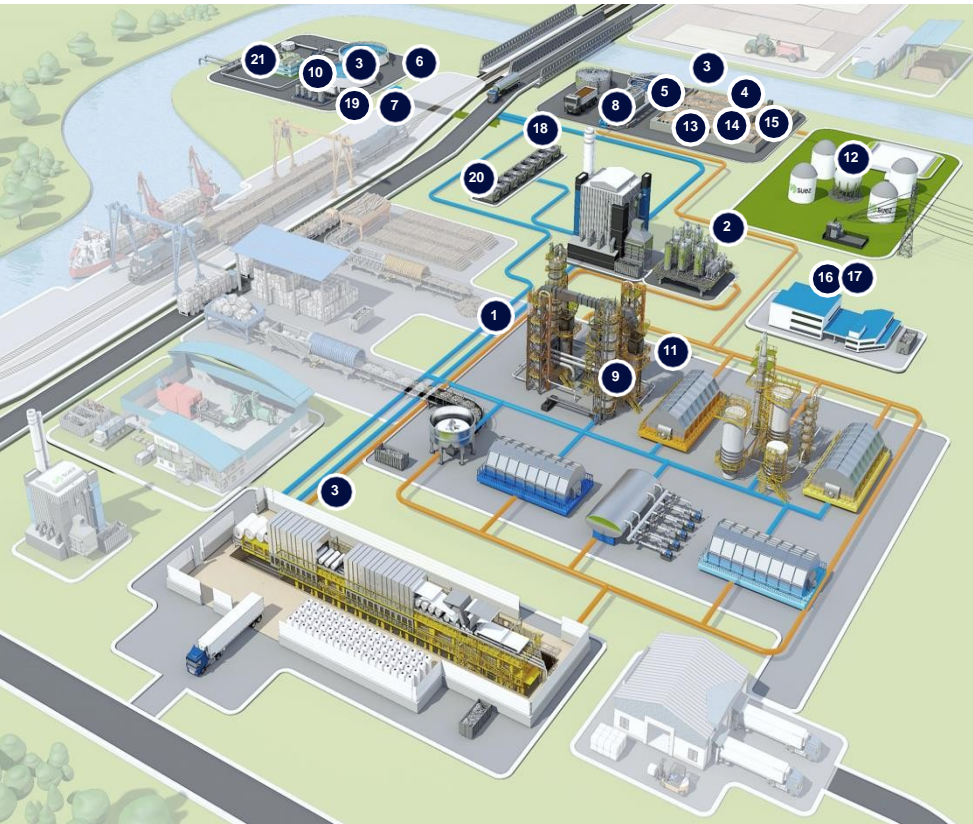


references

global customers
local service &
support across
industries

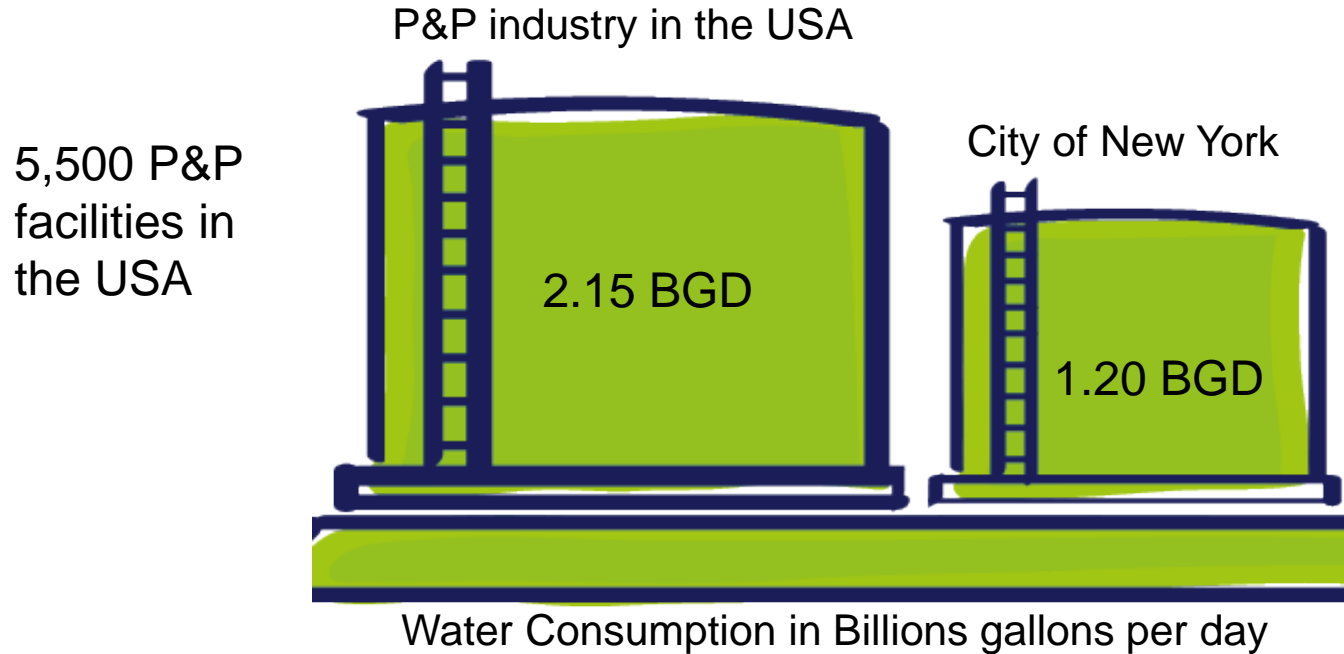
Complete solutions to design, build, and operate
at existing and new production facilities

Our solutions at a glance



1. Cooling circuit water treatment & chemical services
2. Boiler feed water treatment & chemical services
3. Process water treatment
4. Hard COD & micropollutants removal
5. Advanced waste water treatment
6. Design & build of water plants
7. Temporary mobile water solutions
8. Ecoflow asset sharing / effluent collection
9. Digital water monitoring / Memboard
10. Water filtration units
11. Water chemical services for process (foam, corrosion, scale, fouling control)
12. Sludge reuse and recovery
13. Color removal
14. Pulp bleaching
15. Water reuse / ZLD
16. Waterlily, water footprint assessment
17. Laboratory services
18. Smart metering for water
19. Operation & Maintenance / EDO
20. Network management
21. Well management

Making paper is water intensive



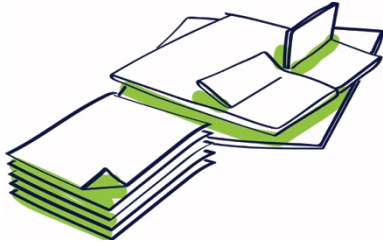
In 2017, Water intake of 2.15 billion US gallons per day for the Pulp and Paper Mills of USA while the New York water system provided over 1,2 billion US gallons (4,500,000 m³) per day of drinking water to more than eight million city residents, and another one million users in four upstate counties bordering on the system

2.

Common water challenges



Some of the challenges



Changes in the
industry

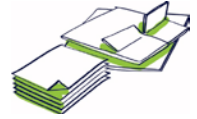


environmental
constraints



Production
continuity & safety

Industry is changing

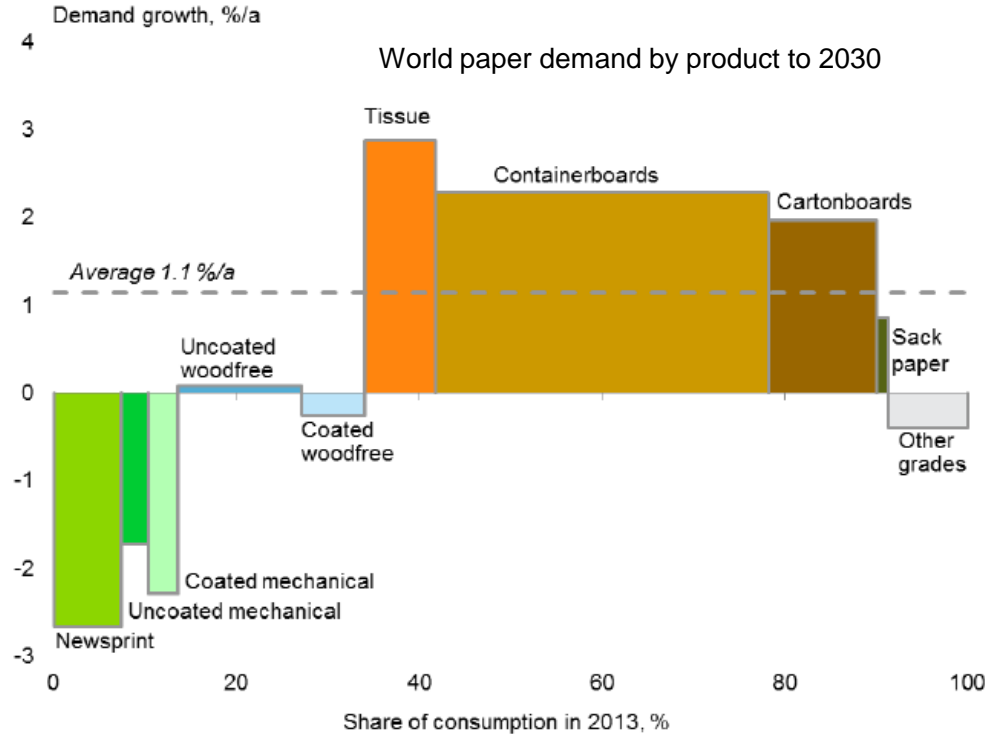


Growth in the P&P industry is largely driven by the packaging and tissue paper segments.

Decline in graphic paper due to growing trend in digital communications.

As a result, many companies have shifted production into other areas; causing oversupply in packaging

Turbulent market expected for the short to medium term.



Industry is changing

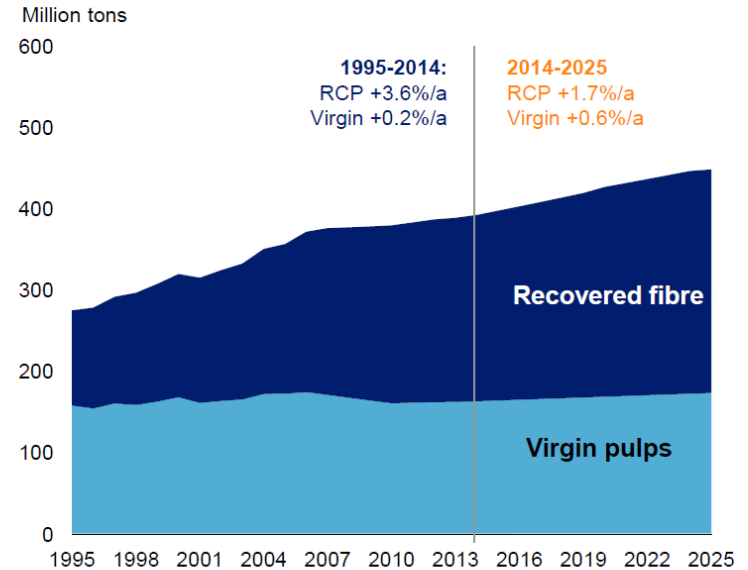


Macroeconomics are influencing fiber sourcing:

- **Asian countries restricting import of recovered fiber**
- **Uncertainties about supply chain in southern hemisphere**

Resulting in a push towards changing from Virgin pulp to recycled.

Global fibre demand – recovered vs. virgin fibre



Cheap fiber source needed to remain competitive.

Environmental constraints



Changing feed water quality due to Climate change

Deteriorating raw water quality can impact equipment output.

Stronger regulations & Environmental discharge restrictions

New Challenging parameters & reduced limits on others



Production continuity & safety



Older infrastructure not adequate for current challenges

- Risk of downstream impact & non-compliance
- Risks of shutdown & breakdown

Long transition period when new equipment is installed

- Commissioning new equipment, removal of older
- Ramp up of new process

Did you know?

Monadnock Paper Mills, Inc.
Bennington, New Hampshire

Monadnock is the **oldest**
continuously **operating paper mill** in the US.

Founded in 1819, the mill **celebrated 200**
years of papermaking in January 2019.

201
years of
paper
making

How old is
your plant?



Knowledge & Technology Transfer

- **New technologies added to address emerging problems**
 - Preventative maintenance instead of troubleshooting
 - Less intuitive, data driven operation
- **Knowledge transfer with changing workforce.**
 - Digital tools and monitoring
 - “On the fly” adjustment
 - Tacit and hard to articulate experience-based knowledge
 - Employee’s health and safety around new equipment.

3.

Solutions to optimize water treatment

Customer purchasing options

Options	Owner Buys Equipment & Operates
Scope for owner	Equipment + optional installation, labor & engineering.
Operation & Maintenance	Owner
Payments	Up front + ongoing
Guarantees	Performance test
Reason to buy	Customer's expertise, supply chain & engineering is sufficient

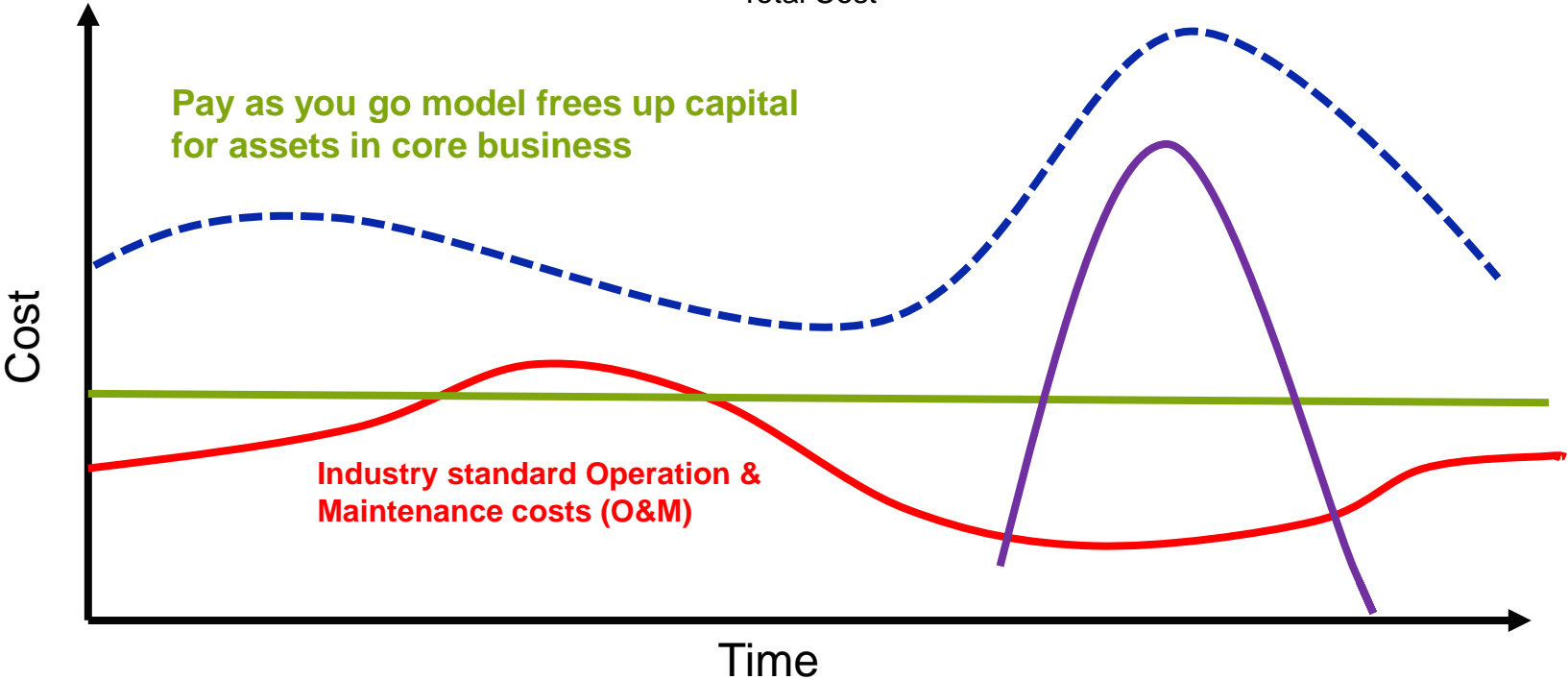
Customer purchasing options

Options	Owner Buys Equipment & Operates	Owner Buys Equipment & Supplier Operates	Supplier Builds, Owns & Operates	Owner Buys Equipment & Operates with Supplier guidance
Scope for owner	Equipment + optional installation, labor & engineering.	Equipment + optional installation, labor & engineering.	Long-term commitment	Equipment + optional installation, labor & engineering.
Operation & Maintenance	Owner	Supplier	Supplier	Owner
Payments	Up front + ongoing	Up front + ongoing	1. Up front + ongoing 2. Ongoing	Up front + ongoing
Guarantees	Performance test	Performance Guarantee for contract duration*	Performance Guarantee for contract duration	Performance Guarantee for contract duration*
Reason to buy	Customer's expertise, supply chain & engineering is sufficient	Peace of mind	Peace of mind + Return on Experience	Process & KPI guarantees along with asset protection.

Capex vs OPEX

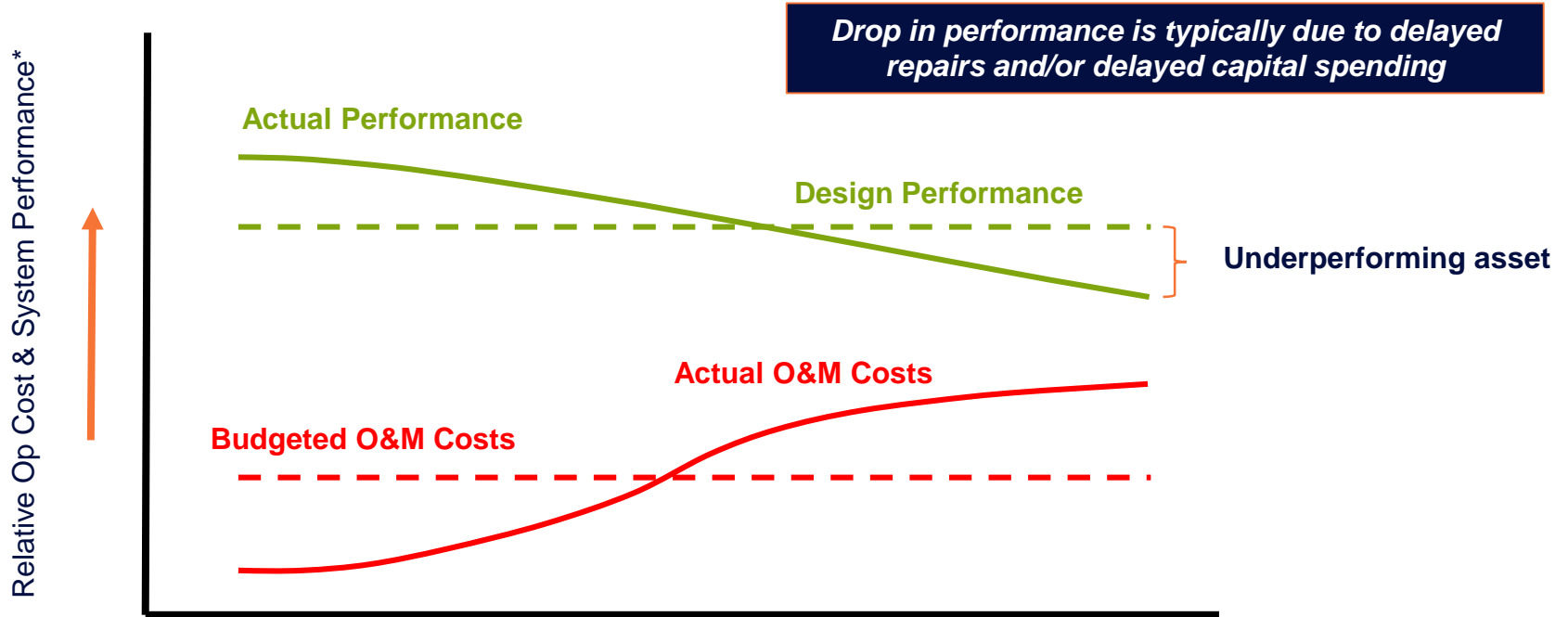


- Infrastructure / Equipment investment
- Operation & Maintenance Costs
- Fixed Opex Model
- Total Cost



Capital system lifecycle

Typical performance & maintenance cost trends



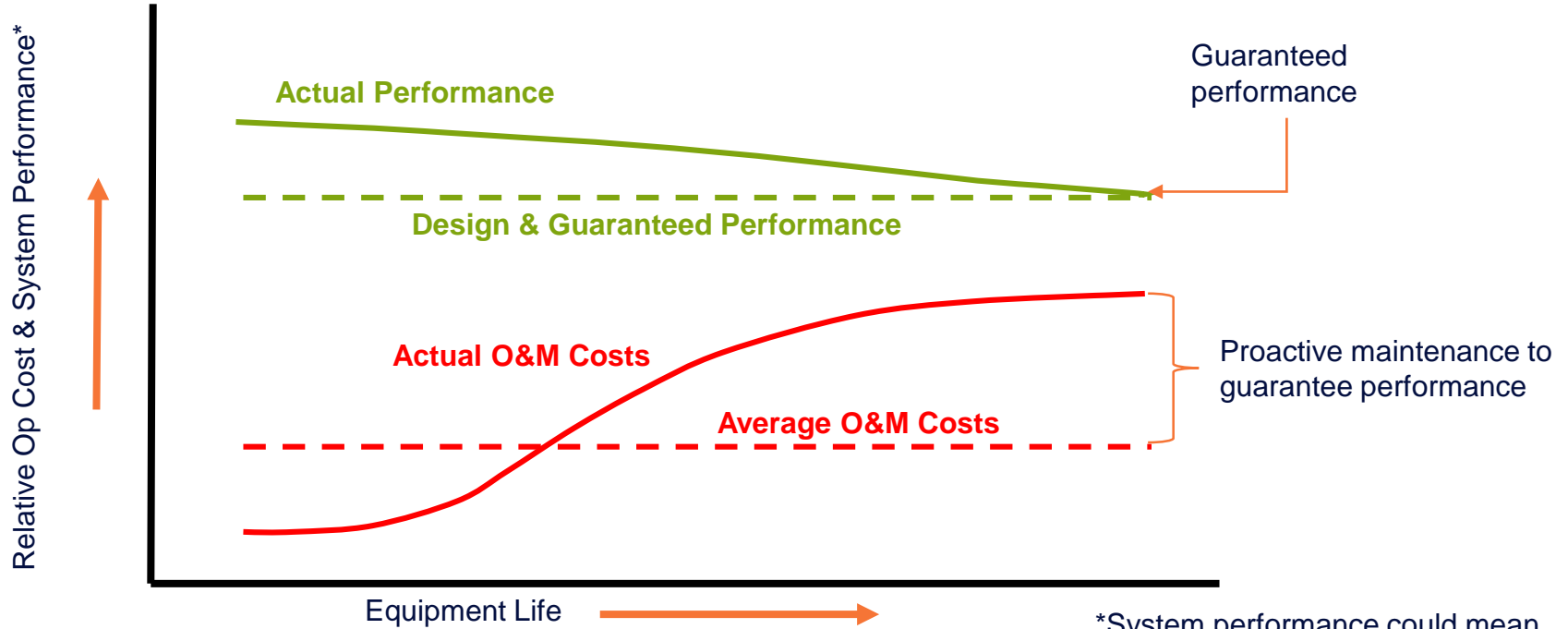
Drop in performance is typically due to delayed repairs and/or delayed capital spending

Underperforming asset

*System performance could mean capacity, quality or both

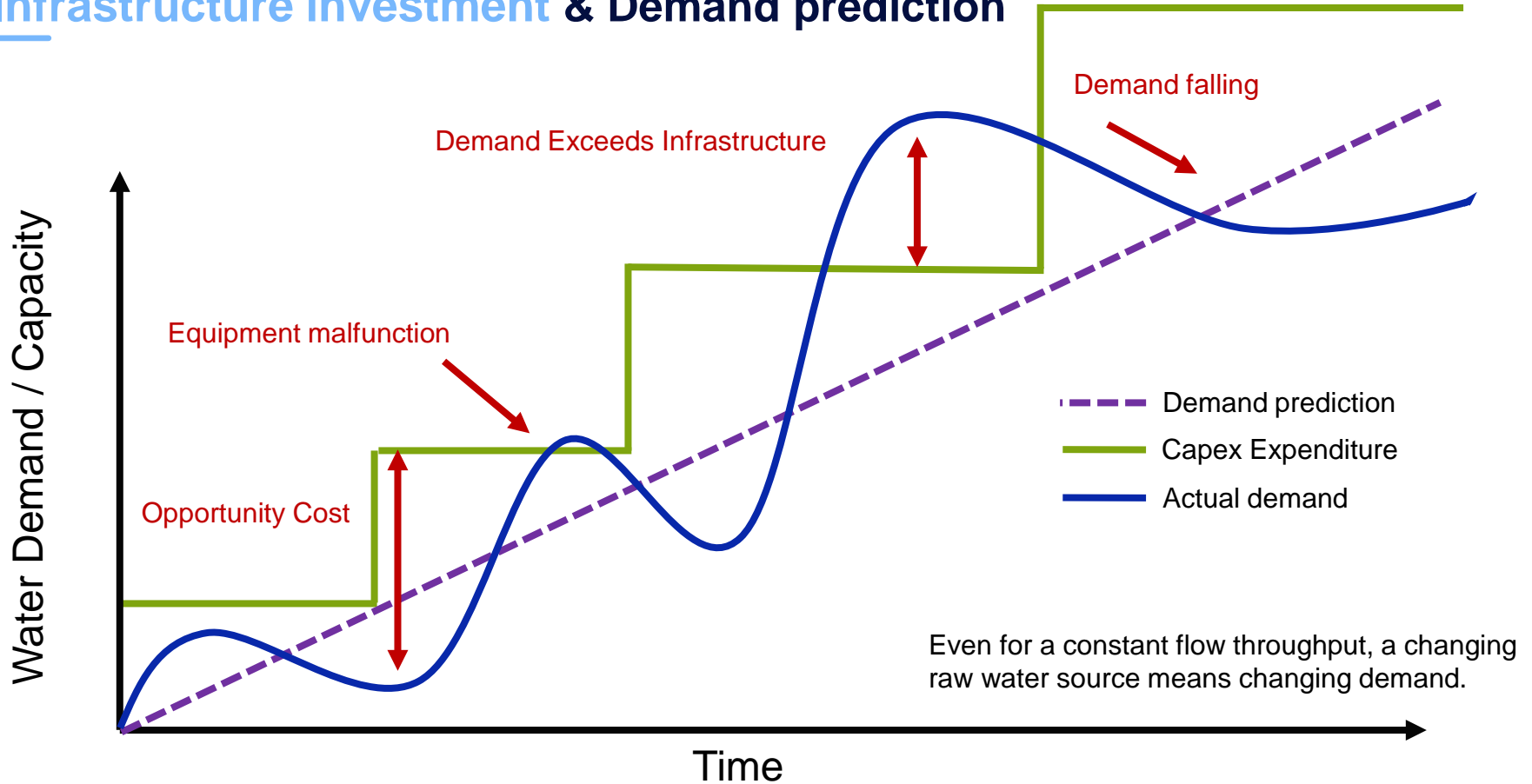
Supplier Build, Own & Operate

Typical performance & maintenance cost trends



*System performance could mean capacity, quality or both

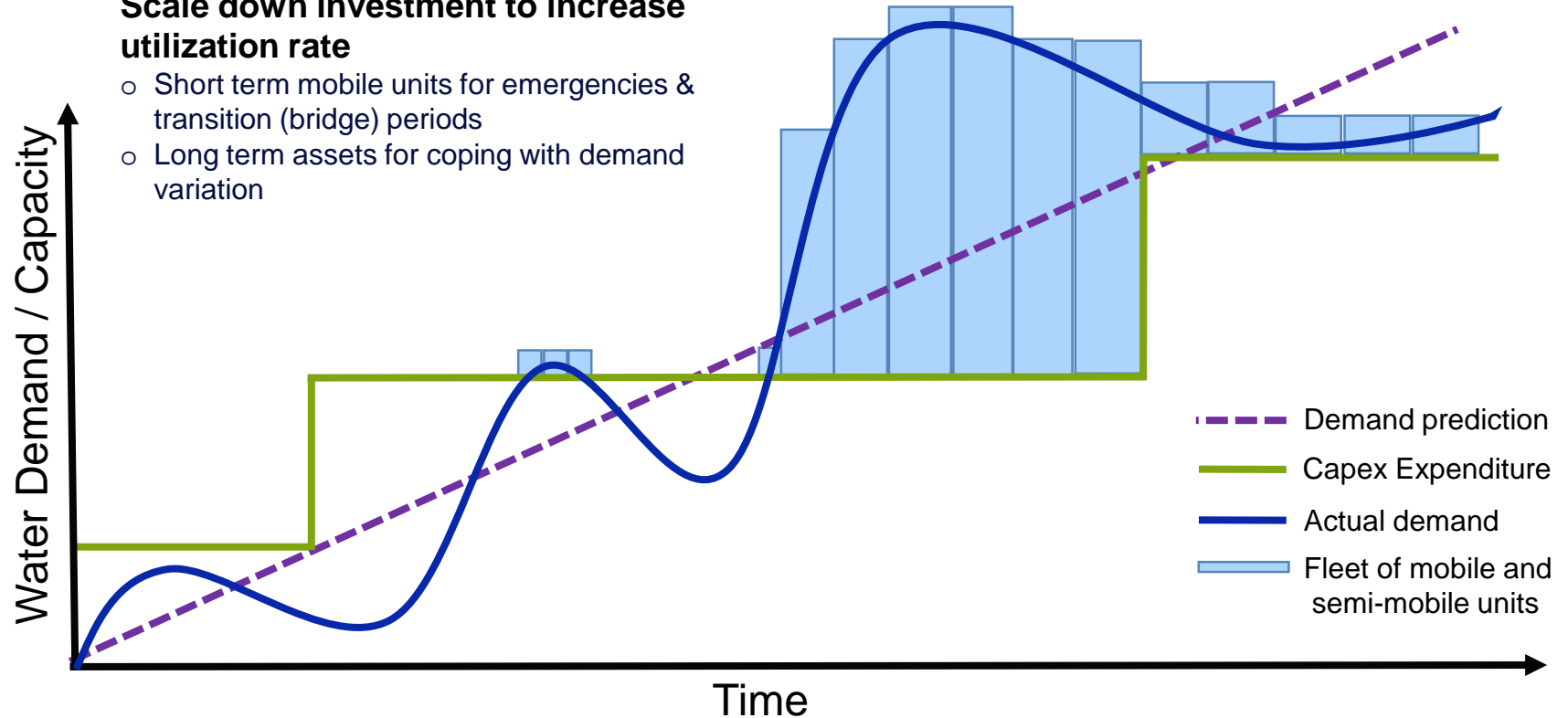
Infrastructure investment & Demand prediction



Elastic Capacity

Scale down investment to increase utilization rate

- Short term mobile units for emergencies & transition (bridge) periods
- Long term assets for coping with demand variation



Additional benefits



STAFFING

- Gain expertise from experts worldwide
- Secure production continuity with knowledge transfer



OPERATIONS

- Eliminate risk of downstream impact & non-compliance
- Partner to help for unforeseen problems



COST

- Reduces overall cost of ownership
- Fixed Opex



ASSETS

- Protect asset life and prevent unplanned downtime

Capex

Opex



Capex vs Opex

4.

Pulp & Paper case studies



Challenge – white
water clarification/
wastewater
treatment

**Solution – Poseidon* Dissolved Air
Flotation**

*Trademark of SUEZ; may be
registered in one or more countries.



SUEZ's POSEIDON DAF Clarifiers

Pulp & Paper applications

- Mill water
- Deinking and recycling plant process water
- Paper Machine White Water for water/fiber recovery and/or energy savings
- Primary effluent clarification
- Secondary effluent clarification after biological treatment (examples: activated sludge, MBBR, aerated lagoon, etc.)
- Tertiary clarification
- Any application requiring clarification of water from fiber or other suspended solids
- Close to 700 P&P DAF installations worldwide

SUEZ's POSEIDON DAF Clarifiers – PPM Model

White water treatment, deinking, paper machine



SUEZ's POSEIDON DAF Clarifiers

Biotreatment DAF Installation



SUEZ's POSEİDON DAF Clarifiers – Saturn Model

White water treatment, primary effluent treatment



SUEZ's POSEİDON DAF Clarifiers

Mobile Rental DAF Service



Secure, continuous operation / production

Temporary water treatment bridge solutions

OBJECTIVES

Mobile solutions to replace or complement permanent water treatment facilities in case of emergency, schedule maintenance operation, or specific long-term need

EXAMPLE – bridge system deployment at Customer Manufacturing Dissolved Grade Pulp

The 4 Mobileflow pressure filters were used to supply the mill with 2300 gpm process feed water as well as boiler feed water. The pulp mill was able to complete the necessary gravity filter repairs in 4 weeks while keeping the mill operational saving millions of dollars in lost pulp production.

BENEFITS

- Secure safe water production continuity
- Guarantee water quality and quantity
- Cover temporary or seasonal needs
- Minimise installation & commissioning time: plug & play technology



The right water at the right time.

Reduce water footprint

Industrial long term service agreement (LTSA)

OBJECTIVES

Customers focus on their core business while SUEZ owns, operates and maintains their water treatment facilities

EXAMPLE – LTSA, 10-year service contract at Customer Manufacturing Containerboard

Scope: Softener / RO / EDI / MB / Pumps/ CIP/ Instruments / FSR

Capacity: 1800 gpm, $<0.1 \mu\text{S}/\text{cm}$, $<10 \text{ ppB SiO}_2$

Customer solution needed:

- Design & supply 1800 gpm system capable to replace current SUEZ's equipment and customer's cation/anion/mixed bed IX systems.
- Reduce water demand to increase condensate return, which reduced the water demand and improved heat recovery.
- Eliminated acid/caustic storage along with labor costs associated with chemical handling.

BENEFITS

By offering LTSA contracts, SUEZ assists customers with their plant's daily water operations

- SUEZ ensures that the required quantity and quality of product water is delivered to customers water tank or process
- SUEZ's offerings are backed up with the most comprehensive set of mobile equipment that is digitally enabled to help manage and optimize water resources while overcoming any pressing challenges
- Partnering with industry leader. SUEZ owns and successfully operates hundreds of industrial plants ranging from 20 to 160 MGD



Guaranteed quantity and quality of water needed.

THANKS – QUESTIONS?

